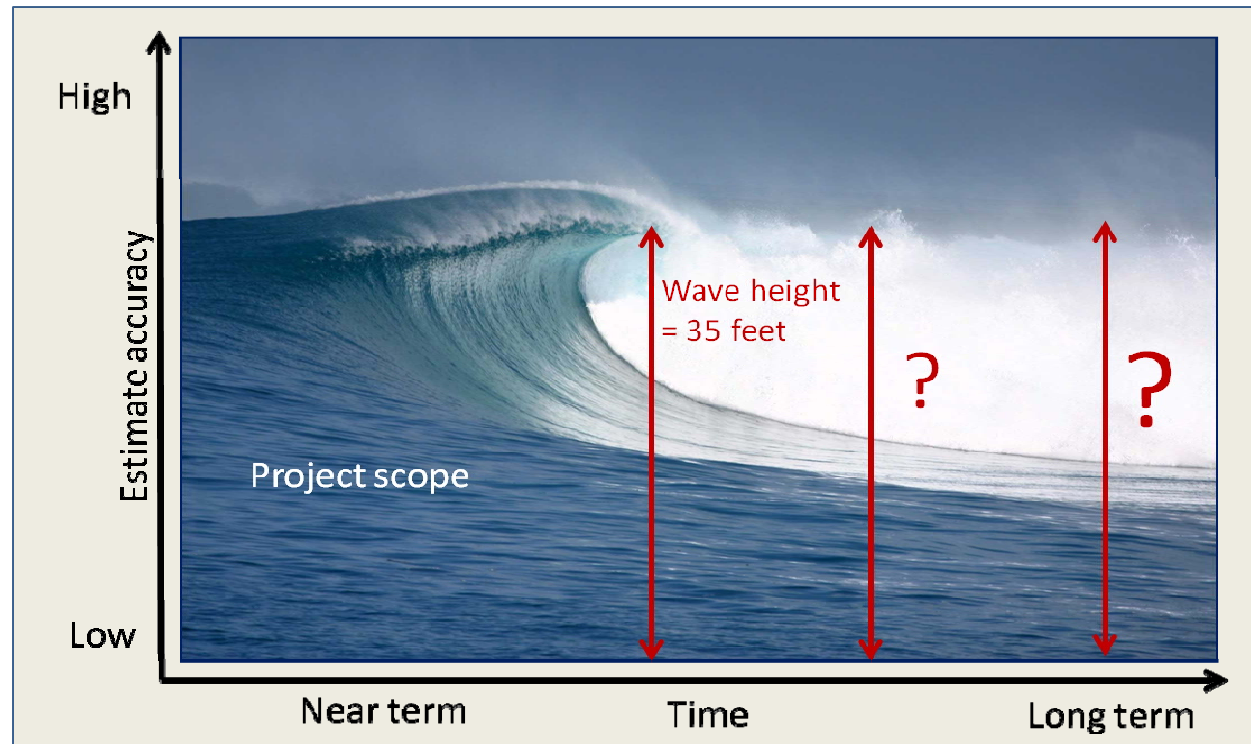


Project Management Cameos - 5. Rolling Wave



Project Planning

Each wave is unique. Waves could be similar but are never identical. *“How will the wave change its size, speed, force?”* This is a good question, to which a good sailor must answer asap and progressively.

Rolling wave planning is *“an iterative planning technique in which the work to be accomplished in the near term is planned in detail, while the work in the future is planned at a higher level”* (PMI® - PMBOK®). You could apply this technique for incrementing the accuracy of estimates (effort, cost, duration) little by little, as more details become available. Avoid upfront “micromanagement” and pay attention to ever-changing reality!